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RNI No- MAHENG/2007/24625 . Regd No- MAH/ENG/11020/13/1/2007-TC . VOLUME - 15 ISSUE - 5 , THANE , NOVEMBER 2021 , PAGE 04

ETIHAD AIRWAYS AND TOURISM AUTHORITY OF THAILAND SIGN NEW AGREEMENT TO BOOST TOURISM TO THAILAND

Etihad Airways, the national airline of the United Arab Emirates, and the Tourism Authority of Thailand (TAT) today signed a Letter of Intent (LoI) to form a long-term strategic partnership to develop and promote quality tourism experiences in the Kingdom of Thailand for travelers from the Gulf region. Under the new agreement, the Abu Dhabi-based airline and TAT will put into effect a range of joint promotions to mutually increase tourism and visibility for Thailand through the Etihad Airways global network. The promotions will focus on niche tourism markets such as sport tourism, luxury tourism as well as health and wellness. Amina Taher, Vice President Brand, Marketing and Sponsorship, Etihad Airways, said: "We're pleased to continue our partnership with Tourism Authority Thailand to showcase this beautiful



destination to the world. This is particularly important as the tourism industry recovers and Thailand develops its niche tourism offering. We've been working together for more than six years on joint marketing campaigns and we'll continue to leverage our network to support this long-term strategic partnership. "Thailand is an important and

valued market for Etihad and offers the ideal destination for travelers from the UAE and GCC. Etihad also offers convenient connectivity for holiday makers visiting Thailand from across Europe too. Over the coming year, we look forward to connecting more travelers from across the world with Thailand as the tourism recovery accelerates." Mr. Yuthasak Supasorn, TAT more on pg 2

ETIHAD AIRWAYS ANNOUNCES MOVE TO MOSCOW'S SHEREMETYEVO INTERNATIONAL AIRPORT, SUPPORTED BY PARTNERSHIP WITH AEROFLOT

Etihad to serve Russia's largest airport in its newest terminal, with enhanced connectivity to destinations across Russia and CIS. Daily service between the UAE and Russian capitals provides convenient connectivity to popular business and leisure destinations across Etihad's global network via Abu Dhabi. Complemented by the launch of a broader partnership with Russia's national airline group, Aeroflot, Etihad is dedicated to strengthening social and economic ties between the UAE and Russia, following the removal of Covid-19 flight restrictions. Abu Dhabi, United Arab Emirates - Effective 2 December 2021, Etihad Airways, the national airline of the United Arab Emirates, will transfer all Russian operations to the new state-of-the-art International Terminal C at

Moscow Sheremetyevo Alexander S. Pushkin International Airport (SVO). The first departure to SVO will take place on the 13th anniversary of Etihad's first direct service to Moscow in December 2008. The move to SVO will be enhanced by daily Etihad services between Abu Dhabi and Moscow. Flights depart Abu Dhabi at 9.35am each day, with the return service departing Moscow at 3.50 pm. Etihad's service changes will be complemented by the launch of a broader partnership with Russia's national airline group, Aeroflot - Russian Airlines (Aeroflot). Aeroflot will launch its first ever services to Abu Dhabi, the UAE capital, three times weekly from 13 November. In conjunction with both carriers operating between Moscow and the UAE capital, and subject to any necessary regulatory approvals, Etihad

and Aeroflot have agreed to enhance their interline agreement, launch codeshare services across their respective networks, and explore other areas of cooperation to enhance guest benefits, such as frequent flyer reciprocity and premium customer handling. The carriers will also explore opportunities to cooperate in operational areas by leveraging each group's capabilities and strengths. Alex Featherstone, Vice President Network Planning and Alliances, Etihad Airways, said: "We are proud to

VISIT EURAMEC AT THE DUBAI AIR SHOW, BELGIAN PAVILION 851C

EURAMEC, the European Flight Simulation Manufacturers announced today to showcase its strategic expansion into military simulation solutions at the Dubai Air Show, to be held Nov 14-18, 2021. "We came a long way - starting with standard flight sim solutions in General Aviation in 2015 - and it is thanks to our customers that we announce today our new strategic focus on customized flight sim solutions, both in Commercial Aviation and Defense," Bert Buyle, CEO EURAMEC said. Each and every customer order is a commitment by EURAMEC to deliver a bespoke solution, based on a Preliminary Design Review developed in close cooperation with the customer. EURAMEC is building OEM devices for global defence

companies, expanding flight training solutions into full mission training with stations for surveillance, aerial fire-fighting and air refuelling. The company anticipates half of annual revenue will be generated in the Defense ecosystem. Based on a strong customer demand for Diamond, Piper, Cessna and other General Aviation simulator platforms, EURAMEC continues to contract flight schools and operators with single and twin turboprop aircraft. "The successful operations of our reliable, cost-effective flight sim platforms around the world are strong signals in the market that EURAMEC delivers exactly what the customer expects. Major GA manufacturers are taking note and we are proud to say we are working in close cooperation with them to build better,



Abu Dhabi - Moscow flight schedule Effective 2 December 2021 (local timings):

Flight	Origin	Departs	Destination	Arrives	Days	Aircraft
EY 63	Abu Dhabi	9:35	Moscow SVO	14:25	Daily	787 -9/A321
EY 64	Moscow SVO	15:50	Abu Dhabi	22:15	Daily	787 -9/A321

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BRITISH AIRWAYS CONTINUES TO UPGRADE FLEET WITH CLUB SUITE TO ENHANCE CUSTOMER EXPERIENCE

British Airways is continuing with the roll out of its newest business class seat, Club Suite, as it continues to retrofit the seat across its Boeing 777 fleet, with the roll out expected to be completed by the end of 2022.

The airline already has retrofitted a number of its Boeing 777 aircraft with the latest seat and will be working with Collins Aerospace to ensure the rest of the airline's 777 aircraft are fitted with the new cabin.

The airline's sophisticated Club Suite was first rolled out in July 2019 on the first A350 and since then has been installed on the Boeing 787-10 aircraft. The seat offers direct-aisle access, a suite door for greater privacy and luxurious flat-bed seats in a 1-2-1 configuration. Boasting 40 per cent more storage, including a vanity unit and mirror, WiFi, enviable 18.5-inch inflight entertainment screens, high definition gate-to-gate programming and PC /



USB power; every aspect of British Airways' Club Suite has been designed for today's customer.

As part of its commitment to the North Atlantic, all British Airways flights to JFK will be operated by an aircraft that has the airline's Club Suite product.

Sajida Ismail, Head of Inflight Product at British Airways, said: "When we launched our Club Suite product, it was a huge hit with our customers

who loved the privacy the new seat offers. We are focused on the roll out of this product and other cabin enhancements to ensure we deliver on our commitment to provide the very best British quality, style and comfort for our customers."

Trevor Skelly, General Manager Integration Engineering for Collins Aerospace, said: "The upgraded Club World cabin raises British Airways'

Air Canada Introduces Company-Wide Plan for the Safe Return of its Employees to the Workplace

Air Canada said today that it has enacted a Return to the Workplace Plan to transition employees working remotely safely back into the workplace, beginning November 15. The plan, developed in compliance with Public Health Agency of Canada guidelines, uses a hybrid approach combining on-site and remote work options to give employees flexibility and confidence as they return to their pre-pandemic work routines.

"While frontline employees at Air Canada have attended work running the operation throughout the pandemic, for which I thank and commend them, since March 2020 a significant number have worked remotely pursuant to Federal Public Health directives. Now, with caseloads falling nationally,

Air Canada's mandatory workplace vaccination policy, and other company health measures, it is possible for people to begin a structured return to the office and safely resume a more normal work life. Our

plan takes a balanced approach, meeting the needs of those eager to work again in-person with their colleagues and others who may prefer to continue, for personal or professional reasons, working remotely certain days of the week," said Michael Rousseau, President and Chief Executive Officer of Air Canada.

"For individuals, companies or any organization to achieve their full potential requires personal connections and interactions. This makes the return of Canadians to the workplace a necessary step in the recovery of our society and economy from the pandemic's isolating effects. As a country, we can and must begin to resume our pre-pandemic routines, especially as our high vaccination rates, effective public health policies and the sacrifices made by all of us to beat COVID-19 have created the conditions to do so safely." Beginning November 15, those Air Canada employees who are presently working off-site will start a graduated return to the workplace, with

options to continue working set days remotely. To ensure the health and safety of employees in the workplace: A mandatory vaccination policy requires all active employees to be fully vaccinated;

All visitors and anyone entering company buildings are required to be fully vaccinated; Employees will be strongly encouraged to wear a face mask whenever outside of their personal workspaces or when interacting with others; Physical distancing is required where practical;

Home screening programs continue to be offered and their use encouraged; Hand sanitizer and disinfection products will continue to be readily available.

About Air Canada

Air Canada is Canada's largest domestic and international airline, and in 2019 was among the top 20 largest airlines in the world. It is

already high standards and provides commonality across their fleet of aircraft. Our Integration Engineering team has worked closely with British Airways designers for several years to bring the latest in business class comfort, style and privacy from concept to reality."

As part of the upgrade, the airline's Club Kitchen is also getting a makeover with new Club chillers and built-in storage for snacks, drinks and other refreshments, allowing customers in Club World to help themselves to refreshments at their leisure. The latest generation of the First cabin including the introduction of the First suite door will also continue to be rolled out across the airline's B777-300 aircraft. The First suites were meticulously designed based on our customers' feedback, the cabin puts comfort at the heart of the experience and makes the very best use of the generous space designed for just a few customers at a time. The suite includes a fixed 23-inch high definition inflight entertainment screen that can be controlled with an integrated handset.

Canada's flag carrier and a founding member of Star Alliance, the world's most comprehensive air transportation network. Air Canada is the only international network carrier in North America to receive a Four-Star ranking according to independent U.K. research firm Skytrax. In 2020, Air Canada was named Global Traveler's Best Airline in North America for the second straight year. In January 2021, Air Canada received APEX's Diamond Status Certification for the Air Canada CleanCare+ biosafety program for managing COVID-19, the only airline in Canada to attain the highest APEX ranking. Air Canada has also committed to a net zero emissions goal from all global operations by 2050. For more information, please visit: aircanada.com/media, follow Air Canada on Twitter and LinkedIn, and join Air Canada on Facebook.

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Governor, said: "This Letter of Intent will pave the way for strategic tourism collaboration efforts between TAT and the Etihad Airways with an emphasis on revenue-generating quality tourists. We expect this partnership to help strengthen the position of Thailand as a popular destination for Arab travelers from the gulf region."

Thailand is now open to welcome fully vaccinated foreign visitors from the approved 63 countries including UAE, Bahrain, Qatar, Saudi Arabia, Oman and Kuwait to enter the Kingdom without quarantine requirements from 1 November 2021.

Next year 2022 will mark a new chapter for Thailand as it will be the year of "Visit Thailand 2022".

Throughout the year, travelers from around the world will be experiencing the "Amazing New Chapters" of Thailand which will highlight the abundance of tourism products and services in Thailand that will fulfil all travel expectations because from A to Z, Thailand has it all.

Tourism plays a pivotal role in Thailand's national economic and social development. In 2019, Thailand welcomed more than 39 million visitors from overseas, including 702,000 visitors from the Middle East with more than 130,000 Emirati, maintaining the importance of UAE as the number one tourism source market from the gulf region.

Mr. Yuthasak said: "Tapping into Etihad's extensive global network will give Tourism Authority of Thailand access to markets in regions that hold great potential for our unique tourism proposition. Through this partnership, our aim is to jointly put in place the best strategies and practices to increase Thailand's marketing footprint and position it as an "Affordable Luxury Destination" which focuses on enhancing Thailand's image as a unique leisure destination offering quality with value."

Four Corners Aviation Brand Introduced by City+Ventures and Aquila Aviation Ventures

Danny White, co-founder of Omaha's City+Ventures and Brian Proctor, Chief Executive Officer of Aquila Aviation Ventures LLC, headquartered in Dallas, have partnered to launch the Four Corners Aviation brand, a new platform to serve unmet industry needs and leverage resources across entities to scale for future growth.

Four Corners Aviation is taking on a new challenge and offering fresh solutions. The business aviation industry has been focused on buying and selling or operating aircraft. Instead, Four Corners is looking at what consumers really want.

Providing Access to Customized Lift

"It's not necessarily to buy or operate an aircraft. Consumers want access to what the aircraft provides: safe, simple, customized lift. They want a new way to fly, where they want it, when they want it," said Cameron Gowans, President and COO of Four Corners Aviation

"City+Ventures and the Aquila Aviation Group are launching the new Four Corners Aviation brand, which includes a user friendly website, social media

links and collateral. The Four Corners brand replaces the Millbrook Air brand. This is an exciting milestone as we see many opportunities under this new sustainable platform," Gowans added. "Four Corners Aviation offers the most comprehensive suite of solutions in business aviation today," said Brian Proctor, Chief Executive Officer of Aquila Aviation Ventures, which includes the Mente Group and Four Corners Aviation brands. "In the near future, Four Corners will offer several new products and services to support business aviation users such as Corporate Jet as a Service, Aircraft Management, and Jet Card Solutions," he added.

Four Corners' assets include an aircraft management and charter company headquartered at Stewart International Airport in New York, and a fleet of Cessna Citation, Embraer Phenom, Bombardier Challenger, and Gulfstream business jets. The business is an ARGUS Platinum Rated Charter Operator, which supports a diverse fleet based throughout the United States and



Cameron Gowans

operating around the world. Taking Four Corners to the Next Level
Four Corners will move its aviation product offerings to the next level. Combining Mente Group's market expertise and City+Ventures' aviation assets and financial prowess, Four Corners will offer the industry new and disruptive products. In the long term, Four Corners will build a viable, thriving and dynamic operation, which will provide growth opportunities for everyone involved. This new brand will serve as a launch point for innovative products and services, taking advantage of unfulfilled



Brian Proctor

segments in the aviation sector.

The Four Corners Value Proposition is straightforward, yet powerful. Through client understanding, industry expertise and the pursuit of simplification, the company delivers streamlined aviation experiences that reduce risk while protecting capital. Four Corners Aviation is a dynamic, multi-faceted company that thinks, sees and moves beyond the ordinary to achieve extraordinary results. For the Four Corners Aviation website go to <https://fourcornersaviation.com>.

Air bp headlines at Dubai Air Show 2021

Air bp returns to the Dubai Air Show this year as a key sponsor and exhibitor; Air bp will have speaker representation at the show's Aviation Sustainability Conference

Air bp's Airfield Automation technology is now live at two UAE locations; operators report increased efficiency in fuelling

Air bp grows its business with a new joint venture at Baghdad International Airport and a contract extension at Erbil International Airport, Iraq as it prepares to mark 90 years in the region next year
Air bp, the international aviation fuel products and services supplier, returns to the Dubai Air Show (Stand 1328) during 14-18 November at Dubai World Central (DWC) and global aviation sustainability director, Andrea Moyes will be speaking at the Aviation

Sustainability Conference taking place live at the Dubai Air Show on Monday, 15 November:

www.dubaiairshow.aero/aerospace-2050-forum

Air bp has been active in the Middle East for nearly 90 years, providing fuel and services to general aviation, commercial aviation and military customers. Through its direct business and joint ventures, Air bp is currently operational in UAE, Iraq, Egypt, Bahrain Kingdom of Saudi Arabia and Lebanon. Air bp's award-winning digital Airfield Automation technology is now available at two locations in the UAE – at Dubai International Airport (DXB) and Sharjah Aviation Services Company at Sharjah International Airport (SHJ). Designed to enhance reliability in airport fuelling operations, Airfield Automation has been well



received by operators who have reported increased efficiency in refuelling. William Lin, bp's executive vice president, regions, cities & solutions, said: "I am excited to attend this year's Dubai Air Show. The aviation sector is very important to bp and we can help it to decarbonise by working closely with airlines, airports and others in the industry to help them achieve their low carbon objectives. Earlier this year we announced a

decarbonisation strategic partnership with Qantas, and, working with ADNOC and Masdar, we intend to pioneer decarbonised air corridors between the UK and UAE – one of the busiest global air travel routes." Growth in the Middle East
The Middle East is an important strategic market for Air bp. It currently markets fuel at 20 locations throughout the region providing fuel and services to around 190 general

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Agreement between the two nations implemented in February 2019. The move also further reinforces our commitment to the Russia market, and our intention to offer our Russian guest easier access to the world-class leisure attractions and events, cultural sites, hotels and resorts, beaches, and great winter weather that Abu Dhabi has to offer." The daily flights will be operated by with a mix of widebody and narrowbody aircraft, including the technologically advanced Boeing 787 Dreamliner, featuring the airline's innovative, award-winning cabin designs and products, complemented by its acclaimed service and hospitality. About Moscow
Sheremetyevo Alexander S. Pushkin International Airport
Sheremetyevo Airport is among the top 5 airport hubs in Europe and the largest Russian airport in terms of passenger and cargo traffic. In 2020, the airport served 19.8 million passengers. The airport opened a third runway in January 2021, and today, the airport can serve up to 110 million passengers annually across its six terminals
Terminal C is Russia's most modern terminal, combining the highest level of technology and modern architecture and design in a Russian constructivist style. It is connected to domestic Terminal B under one roof, allowing transfer passengers to move between terminals through the transit area in minimal time, which allows for faster connections and baggage services. Modern constructivist media installations introduce passengers to Russia as a country with a rich historical and cultural heritage. The interior features art objects and decorative wall panels dedicated to the history and heroes of Russian aviation, and the information boards feature logos with the portrait of poet Alexander Pushkin.

ETIHAD AIRWAYS SHOWCASES ABU DHABI'S RACING SCENE IN UAE 50 CELEBRATIONS

Third phase of Etihad's year-long celebration of the UAE's golden jubilee year launches today titled 'Hosting the World'

First of three videos sees female Emirati racing driver Amna Al Qubaisi challenge motorsport expert and YouTuber Sam Fane at Yas Marina Circuit. Etihad Airways, the national airline of the United Arab Emirates, today launched the third phase of its golden jubilee celebrations. In a series of videos launched over the next three weeks, Etihad will bring together experts from the fields of Formula 1, Music and Fashion from around the world, with their Emirati counterpart, hosted in the UAE. In the launch video, the first Emirati female racing driver, Amna Al Qubaisi, shows off Abu Dhabi's credentials as a world-class racing destination. Al Qubaisi is the daughter of Emirati endurance racer Khaled Al Qubaisi, and at just 21 years old already races in

professional Formula 3 races, primarily in the F3 Asian Championships.

Etihad collaborated with Amna Al Qubaisi to host British motorsport expert and YouTuber Sam Fane of @seenthroughglass at Yas Marina Circuit. Fane has been a prominent figure on YouTube since 2014, making content about cars from road trips, to test drives and interviews. His popular channel has amassed a loyal following, reaching a global audience of approximately 5 million people per month across his platforms. In the video, Fane is seen enjoying the comforts of flying in Etihad's Business class on a Boeing 787 Dreamliner from London Heathrow to Abu Dhabi. On arrival, he is met by his mystery host, Al Qubaisi, who challenges him to a race in Formula 1 cars around Yas Marina Circuit.

"The UAE is home to many incredible tourist attractions,

and in this video we're keen to give the world a glimpse of the buzzing racing scene, in particular as we gear up to host this year's Formula 1 Etihad Airways Abu Dhabi Grand Prix next month," said Amina Taher, Vice President Brand, Marketing and Sponsorships, Etihad Airways. "As travel restrictions have quickly eased, we're also pleased to show the UAE is welcoming tourists and hopefully this video will inspire more racing fans to come and enjoy Yas Marina Circuit for the Formula 1, and the many racing related events and activities taking place throughout the year."

Watch Amna Al Qubaisi and Sam Fane battle it out, and see who is victorious at: <https://youtu.be/vokLxUCiH20>

Find out more at: <https://www.etihad.com/en-ae/campaigns/hosting-the-world-in-the-uae>



Etihad Airways and Amna Al Qubaisi host Sam Fane at Yas Marina Circuit race challenge LR



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aviation, commercial aviation and military customers. In line with its track record of investment and strengthening its presence in the region, Air bp has also added new customers. Having been awarded a 10-year concession to supply and provide in-plane jet fuel services at Erbil International Airport (EBL/ ORER) in Northern Iraq in 2014, Air bp is expanding its services and extending its concession to 2034. Air bp is the majority shareholder in MMAFCO, the JV at the airport and has worked closely with the Ministry of Natural Resources and the largest local refinery (KAR) to enable stable jet fuel production and supply in line with international standards. As part of the new agreement, Air bp has also committed to rehabilitating Erbil Airport's fuel farm. Recently, Air bp established a new aircraft fuelling joint venture (JV) at Baghdad International Airport (BGW/ORBI). The new JV is another exciting development that further extends Air bp's reach in the region through its joint ground handling, cargo and aircraft fuelling joint venture, called MASIL. The joint venture is focused on upscaling both ground handling and fuel supply and aircraft refuelling operations to international standards. The JV aims to provide a range of services with a remit to bring world class standards and global industry expertise to further improve the customer experience, safety and operational standards at the airport. Air bp is providing assurance on all aspects of fuel supply and aircraft refuelling operations. This includes providing world class operating standards, workforce training to

enhance knowledge and competence, and advice on product quality, operations, HSSE and maintenance.

Duce Gotora vice president of strategy and sustainability, commented: "We see a strong future for aviation in Iraq and are excited to be involved in this market and contribute to its future development and success. Over time, Air bp and its partners aim to build a strong and sustainable business in Iraq, drawing upon the global expertise of the partners combined with developing local skills in Iraq."

Sustainable solutions In September, Air bp unveiled its 'book and claim' solution. Certification is to be provided by the Roundtable on Sustainable Biomaterials (RSB). This solution can provide customers with wider market access for the optimal supply of sustainable aviation fuel (SAF). Elida Cavic, vice president aviation South Europe, Middle East & Africa, Air bp, said: "Air bp is pleased to be returning to the Dubai Air Show to meet our customers and prospects just short of our 90th anniversary in the region. We are delighted to share our progress in the roll-out of Airfield Automation and our strengthened presence at Erbil and Baghdad. We are also keen to highlight sustainability activity in the aviation industry and urge delegates to join my colleague, Andreea Moyes at the Aviation Sustainability Conference who will discuss solutions available to deliver SAF for aviation decarbonisation and the challenges the industry faces to accelerate SAF development."