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RNI No- MAHENG/2007/24625. Regd No- MAH/ENG/11020/13/1/2007-TC. VOLUME - 15 ISSUE - 6, THANE, DECEMBER 2021, PAGE 04

BRITISH AIRWAYS PROUDLY SPONSORS THE 2021 DIANA LEGACY AWARDS

British Airways is proud to have flown 15 young award winners from around the world to London for the 2021 Diana Legacy Awards as its official travel partner. The past and present winners travelled on British Airways flights from countries including the US, India, Italy and Germany to attend the prestigious event. The Awards have been established in memory of Diana, Princess of Wales, who would have celebrated her 60th birthday this year and British Airways has supported the Diana Legacy Awards since 2017. The ceremony, which recognises 20 exceptional young people who are inspiring the next generation by leading and mobilising social change in their communities, took place at Althorp House yesterday evening and were hosted by Diana's brother, Lord Spencer. The winners were selected by a prestigious judging panel, including Lord Spencer and British Airways' Chairman and CEO, Sean Doyle, who said: "We were delighted to partner with The Diana Legacy Awards again this year and were honoured to fly many past and present winners to London for the ceremony. "At British Airways we want to play our part in making a better, more connected world for everyone to live in,



supporting communities in the UK and globally. It was truly inspirational to hear the stories of these outstanding individuals and we are proud to be championing the next generation of young leaders, driving positive change within their communities. Tessy Oio CBE, The Diana Awards' CEO said: "Hosting the Legacy Awards at Diana, Princess of Wales' family home is especially poignant as we mark what would have been her 60th birthday. In a year that has seen young people's lives disrupted by the pandemic it is even more important that we honour, celebrate but also invest in those young people from across the world, who through their selfless trailblazing efforts have changed lives in their communities. We are incredibly grateful to British

Airways, as the travel sponsor for the 2021 Legacy Awards." The Diana Award aims to recognise and inspire the next generation of young leaders who are creating positive social change in their communities. The Legacy Award winners will have access to a two year development programme that aims to give them the opportunity to enhance their personal and professional skills. This not only enables them to grow the positive impact they are making in their communities but to inspire future generations of changemakers. The biographies of the incredible young leaders who have been awarded the 2021 Legacy Awards can be viewed on The Diana Award

Magic in the Air: Air Canada Connects Loved Ones This Holiday Season with Whimsical New Film

Airline's latest campaign gives an imaginative new take on travelling and bringing people together

MONTREAL, Dec. 8, 2021 /CNW Telbec/ - Air Canada is embracing the magic of the season with a new spot that shares a message of togetherness for the first holiday many Canadians will spend together in two years. Just like so many of us that have been apart, feeling like we have been living in a bubble, the video shows a story of two people who are separated by their glass snow globe.

The video marks a return to

storytelling for Air Canada, as it finds ways to emotionally connect its brand to Canadians who haven't been able to travel in nearly two years. This year's spot is a mix of live action and animation, a first for Air Canada. With enchanting Canadian music by Forest Blakk's I Saw Love and Cœur de pirate's Comme des enfants, the respective English- and French-version soundtracks transport us throughout the video. The story begins with an Air Canada employee (played by a real Air Canada pilot) bringing a snow globe home for her son to add to his

collection. Through his imagination, the snow globe comes to life, and two strangers from different snow globes meet. We follow along as their affection grows and learn why being together is so special.

website: 2021 Legacy Award -

The Diana Award (diana-

"This year's holiday brand spot, 'Tis the season to believe', was inspired by the universally shared experiences and emotions felt over the course of the pandemic. But this piece is also inspired by the resilience and power of love and determination that has brought us back together,"

IADA Extends Asian Reach

Joins Asian Business Aviation Association The International Aircraft

Dealers Association (IADA) just extended its global profile once again by joining the Asian Business Aviation Association (AsBAA), based in Hong Kong. The membership in AsBAA expands IADA's organizational visibility to Greater China and South East Asia, as the international dealer organization completes its 30th year in existence. AsBAA is the non-profit association representing business and general aviation entities based in Asia and around the world. Its members include major operators, aircraft manufacturers. aviation service providers, finance, and insurance providers.

"AsBAA provides a platform for communication and action relating to key issues including airports, safety, professional development, and the industry's contribution to the Asian economy," said IADA **Executive Director Wavne** Starling. "The IADA board is now deeply involved in the global industry's affairs through the organization's membership in aviation business organizations in Asia, the United States, Canada, and Europe."

AsBAA's mission is to represent the needs of its members and the wider industry through its three core pillars: advocacy,

representation and community. It actively advocates the benefits of business aviation to key stakeholders such as government, transport ministries and the media. AsBAA represents the interests of all sectors of the business aviation industry across the region, and creates a community in which members can network, access B2B opportunities and tackle common issues with greater collective influence. AircraftExchange.com A popular product of IADA is AircraftExchange, the only site where every aircraft listed for sale is represented by an accredited dealer. To earn accreditation, IADA dealers must meet our accreditation standards, receive sponsorship from current IADA Accredited Aircraft Dealers, and undergo a formal review process. IADA Accredited Aircraft Dealers agree to adhere to a code of ethics that ensures fully transparent transactions between IADA dealers and aircraft buyers. The AircraftExchange search portal enables organizations to create a confidential dashboard of business jets for sale, filtered based on their features

and amenities, aircraft class,

listings for some of the most

including Embraer, Cessna,

iets. For more info about

AircraftExchange.com, go

Bombardier, and Gulfstream

popular aircraft manufacturers,

age, and price. Users can

browse through data-rich



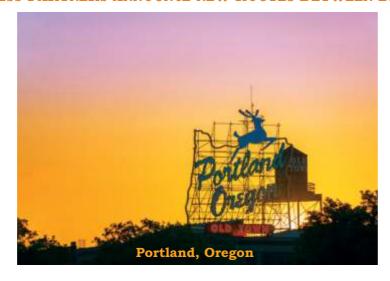
ATLANTIC JOINT BUSINESS PARTNERS ANNOUNCE NEW ROUTES BETWEEN EUROPE AND NORTH AMERICA FOR SUMMER 2022

As customers look to plan a trip next year, through the Atlantic Joint Business, customers will have a selection of new routes to choose from for Summer 2022. New gateways include, London to P ortland, Barcelona to Los Angeles and Helsinki to Dallas.

The Atlantic Joint Business is a joint venture that started in 2010, between American Airlines, British Airways and Iberia, with Finnair joining in 2013, LEVEL in 2017 and Aer Lingus in 2021. By bringing their network of flights together, the partnership offers customers in the North Atlantic the most competitive choice, with Aer Lingus, British Airways, Finnair, Iberia and LEVEL operating in Europe and American Airlines in the USA.

Customers can mix and match flights operated by any of the six carriers to get the best deals and enjoy smoother connections through coordinated schedules. The new routes are: Aer Lingus

Two new North American routes have launched from its new base in Manchester:



Manchester to JFK New York, launched 1 December operating year-round Operating 7 times a week Fares start from £438 economy return including taxes and charges Aircraft type A321Neo Manchester to Orlando, launched 11 December operating year-round Operating 4 flights a week -Monday, Tuesday, Thursday and Saturday; increasing to daily flights from 2 May 2022 Fares start from £558 economy return including taxes and charges

Aircraft type A330-300 American Airlines Charlotte to Rome, 5 April 2022 to 29 October 2022 Operating 7 times a week Fare start from \$1,168 USD or 969€ Aircraft type Boeing 777-200 British Airways Heathrow to Portland, 3 June 2022 onwards Operating 5 times a week -Monday, Tuesday, Wednesday, Friday and Sunday Fares start from £499 based on return fare in World Traveller (economy) Aircraft type Boeing 787-8

Returning service: Heathrow to Pittsburgh, 3 June 2022 onwards

Operating 4 times a week – Tuesday, Wednesday, Friday and Sunday

Fares start from £449 based on return fare in World Traveller (economy)

Aircraft type Boeing 787-8 Finnair

Helsinki to Dallas, 6 February 2022 to 30 October 2022 Operating 4 times a week – Tuesday, Thursday, Saturday, Sunday

Fares start from 729€
Aircraft type Airbus A350
Helsinki to Seattle, 1 June
2022 to 29 October 2022
Operating 3 times a week –
Monday, Wednesday, Friday
Fares start from 779€
Aircraft type Airbus A330
Iberia (increaseed capacity
from April to October):
Up two daily flights Madrid New York
Up two daily flights Madrid -

Miami Up one daily Madrid-Chicago

Up one daily Madrid-Chicago flight

Up to six weekly frequencies Madrid-Los Angeles Up to five weekly flights Madrid - San Juan de Puerto Rico

Since March 2020, Air Canada

introduced in 2017.

Up to 19 weekly flights Madrid - Mexico LEVEL

Barcelona to Los Angeles, 28 March 2022 onwards Operating 4 times a week Monday, Wednesday, Thursday and Saturday Fares start from 429€ Aircraft type Airbus A330-200 Seb Seward, Atlantic Joint Business' General Manager said: "Next summer brings exciting and convenient new routes for all of our customers, further connecting Europe with the USA. The Atlantic Joint Business offers huge benefits to our customers including the option to mix and match flights from any of the six airlines, to get the best deals and enjoy smoother connections - all on one booking."

Customer benefits from booking within the Atlantic Joint Business include a multidestination ticket can be made on one booking, access to over 90 airport lounges across the network and the ability earn and redeem across all four airlines, giving customers more chances to earn and redeem Avios, miles or points.

Air Canada's First Boeing 767-300ER Freighter Enters Service; Deployed to British Columbia to Support Canadian Supply Chain

Aircraft with nearly 58 tonnes of capacity put into commercial service First of eight aircraft that will make up Air Canada Cargo freighter fleet Air Canada's first dedicated Boeing 767-300ER freighter aircraft was put into service today and operated its inaugural flight from Toronto to Vancouver. Originally scheduled to first fly to Frankfurt, Air Canada Cargo deployed the aircraft early to provide capacity where

needed. "Our first freighter is being deployed earlier than initially planned in order to provide additional cargo capacity needed into and out of Vancouver to meet ongoing demand as a result of the flooding that disrupted British Columbia's transportation network. The freighter is planned to operate 12 trips between our Toronto and Vancouver cargo hubs. Our teams have also worked extremely hard over the last several days to get our freighter into service early to aid in the transport of goods to Vancouver," said Jason Berry, Vice President, Cargo, at Air

Canada. Prior to its first freighter operation, Air Canada and Air Canada Cargo had boosted cargo capacity by 586 tonnes

cargo capacity by 586 tonnes into Vancouver from Toronto, Montreal and Calgary in November to allow for the transport of more critical supplies to and from British Columbia.

Freighters part of Air Canada Cargo's growth strategy The first freighter aircraft is currently planned to operate between Toronto and Frankfurt for the remainder of 2021, in addition to the flights to Vancouver. In 2022, primarily out of Toronto, it will also serve Miami, Quito, Lima, Mexico City and Guadalajara. With additional airports including Madrid, Halifax and St. John's planned when the second aircraft is delivered in the first half of 2022. The Boeing 767-300ER freighters will allow Air Canada Cargo to offer five different main deck configurations, increasing the overall cargo capacity of each aircraft to nearly 58 tonnes or 438 cubic metres, with approximately 75 per cent of

this capacity on the main deck.

The addition of freighter aircraft to Air Canada's fleet will allow Air Canada Cargo to provide consistent capacity on key air cargo routes, which will facilitate the movement



of goods globally. The freighters will allow Air Canada Cargo to increase its capabilities to transport goods such as automotive and aerospace parts, oil and gas equipment, pharmaceuticals, perishables, as well as handling the growing demand for fast, reliable shipment of e-commerce goods. Given the immediate demand for cargo capacity, the first freighter entered service without its final livery. At a later date, it will be painted in an Air Canada Cargo variation of the Air Canada livery

has operated more than 13,000 all-cargo flights globally using its wide-body passenger aircraft as well as certain temporarily modified Boeing 777 and Airbus A330 aircraft, which have additional available cargo space due to the removal of seats from the passenger cabin. About Air Canada and Air Canada Cargo Air Canada is Canada's largest domestic and international airline, and in 2019 was among the top 20 largest airlines in the world. It is Canada's flag carrier and a founding member of Star Alliance, the world's most comprehensive air transportation network. Air Canada is the only international network carrier in North America to receive a Four-Star ranking according to independent U.K. research firm Skytrax. In 2020, Air Canada was named Global Traveler's Best Airline in North America for the second straight year. In January 2021, Air Canada received APEX's Diamond Status Certification for the Air Canada CleanCare+ biosafety program for managing COVID-19, the only airline in Canada to attain the highest APEX ranking. Air Canada has also committed to a net zero emissions goal from all global operations by 2050. For more information, please visit: aircanada.com/media, follow Air Canada on Twitter and LinkedIn, and join Air Canada on Facebook. Air Canada Cargo is an awardwinning provider of air cargo services. It is Canada's largest air cargo provider as measured by cargo capacity, with a presence in over 50 countries and self-handled hubs in Montreal, Toronto, Vancouver, Chicago, London, and Frankfurt. As the dedicated air freight division of Air Canada, Air Canada Cargo offers reliable air freight lift and connectivity to hundreds of destinations across five continents using Air Canada's domestic and international passenger flights, cargo-only flights with its fleet of Boeing 767-300ER freighter aircraft, and trucking services. For more information, please visit: aircanadacargo.com.

said: "After 13

connecting our

two capital

cities, we're

delighted to

introduce the

route andmove

most sophisticated airport,

providing better connectivity

for guests between Abu Dhabi

and Moscow in support of our

objecti

ve to

grow

trade

touris

and

787 on this

to Russia's

newest and

years

ABU DHABI STRENGTHENS RUSSIAN TRADE AND TOURISM LINKS WITH FIRST FLIGHT TO MOSCOW'S SHEREMETYEVO INTERNATIONAL AIRPORTAND INTRODUCTION OF DAILY 787 FLIGHTS



Etihad moves toRussia's

increases daily flight

capacity, growing trade,

tourism and economic ties

between the two countries

connected Abu Dhabi to

Exactly 13 years after it first

Moscow, Etihad Airways, the

national airline of the United

Arab Emirates, launched its

state-of-the-art International

Sheremetyevo Alexander S.

Flight EY63departed Abu

at 2.25pmon 2 December,

Pushkin International Airport

Operated by a 787 Dreamliner,

Dhabi International Airport at

9.35am and landed in Moscow

inaugural flight tothe new

Terminal C at Moscow

largest, newest terminal and

greeted with a welcoming ceremony includingand a delegation of government ministers, the UAE Ambassador to Russia and

where it was

senior SVO executives. The return flight back to Abu Dhabi, EY64, departed Moscow to similar fanfare at

3.50p m. The delega tion was led by HEDr. Moha

mmed Al Jaber, UAE Ambassador to Russia, Tony Douglas, Group CEO, Etihad Aviation Group; Ali Al Shaiba, Executive

Director of Tourism &

Mikhail Vasilenko, General Director of SVO Airport. Tony Douglas, Group Chief Executive Officer, Etihad

Aviation Group,

m opportunities between our two countries."

"Supported by an increased daily flight schedule providing Russian holiday makers and business

travellers with even more opportunity to visit the UAE, this is the start of a new phase in relations building on the strong economic ties



between Moscow and Abu Dhabi."

To complement the move to SVO, Etihad continues to work with Aeroflot to enhance and develop its partnership, including the launch of codeshare services across the respective networks, and exploring other areas of cooperation to enhance guest benefits.

UAE citizens are able to obtain an entry visa to Russia on arrival, while Russian citizens are able to enter the UAE and obtain a visa on arrival valid for 30 days free of charge, which can be extended for a further 30 days for a fee.

Etihad Airways SVO Press Se



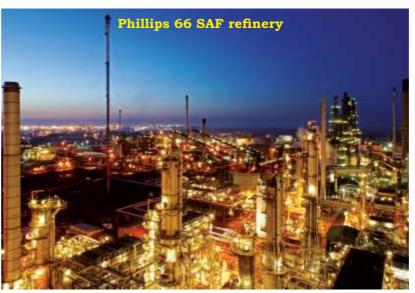
BRITISH AIRWAYS AND PHILLIPS 66 AGREE FIRST EVER UK PRODUCED SUSTAINABLE AVIATION FUEL SUPPLY

British Airways and Phillips 66 Limited have signed a multi-year sustainable aviation fuel ("SAF") supply agreement Sustainable aviation fuel produced at the Phillips 66 Humber Refinery in North Lincolnshire will help power a number of the airline's flights from early 2022 The Phillips 66 Humber Refinery will be the first to produce SAF at scale in the

SAF is produced from sustainable waste sources and can reduce lifecycle CO2 emissions by over 80% compared to traditional jet fuel The airline is delivering a range of short-, medium- and long-term initiatives to decarbonise and achieve net zero emissions by 2050 as part

of its BA Better World sustainability programme British Airways will become the first airline in the world to use sustainable aviation fuel produced on a commercial scale in the UK after signing a multiyear agreement with Phillips 66 Limited. Thousands of tonnes of SAF will be produced for the first time in the UK at the Phillips 66 Humber Refinery near Immingham and will be supplied to British Airways to power a number of its flights from early 2022.

The supply agreement between British Airways and Phillips 66 Limited, a wholly owned subsidiary of diversified energy manufacturing and



logistics company Phillips 66, advances both companies' commitments to a lowercarbon future. The airline. which is driving to achieve net zero carbon emissions by 2050, will purchase enough

sustainable fuel to reduce lifecycle CO2 emissions by almost 100,000 tonnes, the equivalent of powering 700 net zero CO2 emissions flights between London and New

from Pg 1

said Andy Shibata, Vice President, Brand, Air Canada. "Slowly but surely, family and friends have been able to safely reunite and share beautiful moments together again, and we feel very fortunate to play a small part in their journeys back to one another.' The spot will be shared in multiple forms, including an extended version for Air Canada's owned channels. In addition, a 60-second version will be shown in cinema, 60second and 30-second versions on television across Canada, and 30-second and 15-second versions on social media and digital platforms. Air Canada is keeping holiday travels safe with top-of-the-line safety measures, such as the Air Canada CleanCare+ program that provides customers greater peace of mind during all stages of travel. No airline flies to as many Canadian cities or international destinations as Air Canada, making it easy for people to connect with those they love around the world. Visit aircanada.com for m ore information. About Air Canada Air Canada is Canada's lar gest domestic and international airline, and, in 2019, was among the top 20 largest airlines in the world. It is Canada's flag carrier and a founding member of Star Alliance, the world's most comprehensive air transportation network. Air Canada is the only international network carrier in North America to receive a Four-Star ranking according to independent U.K. research firm Skytrax. In 2020, Air Canada was named Global Traveler's Best Airline in North America for the second straight year. In January 2021, Air Canada received APEX's Diamond Status Certification for theAirCanada CleanCare+ biosafety program for managing COVID-19, the only airline in Canada to attain the highest APEX ranking.

American Airlines pilots first to use CEFA Aviation flight replay app in the U.S.

American Airlines, the world's largest airline, is the first carrier in the U.S. to adopt CEFA AMS, an Electronic Flight Bag (EFB) application allowing pilots to virtually review flight data on their tablet after landing.

CEFA AMS (Aviation Mobile Services) is the first selfimprovement tool allowing individual pilots to access and review the specifics of their flight after landing.

Captain Neil Raaz, Operations Safety Director at American Airlines, says that CEFA AMS is the next step in American's data-driven approach to relentlessly advance safety. "By choosing CEFA AMS, we are now able to advance the Safety-II approach in a practical way in our operations. This progressive new debriefing capability will help promote a culture of continuous self-improvement and reinforce American's safety-first mentality into each and every flight."

"We are delighted to partner with American Airlines, who sets the standard when it comes to flight safety," says Dominique Mineo, CEO of CEFA Aviation, a Francebased software company specialized in flight safety and pilot training. "Being able to deploy our innovation in the U.S. was one of our main ambitions. Today we have the opportunity to work with an airline committed to the highest safety standards and, beyond the conventional safety approach, aiming for Safety-II implementation." Mineo added.



The implementation of CEFA Aviation's EFB flight replay capability is a milestone for American. It demonstrates its will for innovation as well as a strong desire to lead the shift in pilot empowerment through increased access to and awareness of operational flight data

This new partnership between CEFA and American Airlines will create an entirely new and revolutionary approach to proactive safety in airline operations and clearly demonstrates both organization's commitment to being industry leaders in aviation safety. About CEFA Aviation CEFA Aviation, a privately held French company, enhances pilot training and flight safety, developing world-leading 3D animation software and services for the past 20 years. The innovative solutions developed by its experts recreate flights with high details and accuracy based on data from aircraft flight recorders. More than 100 major and regional airlines, cargo

are using the company's core software, CEFA FAS (Flight Animation System), for pilot training and safety analysis. Translating flight data into precise visualization requires an in-depth understanding of the complexity of aircraft systems and software engineering. CEFA Aviation has been a pioneer in easy-touse flight data animation since Dominique Mineo founded the company in 2000. Its longlasting success is attributable to a passion for aviation and innovation, listening to its clients, and delivering goldstandard support. CEFA Aviation is headquartered in the Alsace region of France. At the Dubai Airshow 2017, CEFA Aviation unveiled a new breakthrough visualization tool to enhance further and personalize pilot training: CEFA AMS. Additional information can be found at www.cefaaviation.com Join us on social media and never miss a press release on Twitter @CEFAAviation and LinkedIn at www.linkedin.com/compan

y/cefa-aviation

York on its fuel-efficient Boeing 787 aircraft. The SAF will be produced from sustainable waste feedstock at the Humber Refinery, which will deliver its SAF supply to British Airways via existing pipeline infrastructure that feeds directly into UK airports. Sean Doyle, British Airways' Chairman and Chief Executive, said: "This agreement marks another important step on our journey to net zero carbon emissions and forms part of our commitment, as part of International Airlines Group, to power 10% of flights with SAF by 2030. "The UK has the resources and capabilities to be a global leader in the development of SAF and scaling up the production of SAF requires a truly collaborative approach between industry and government. "We are excited to develop our relationship with Phillips 66 Limited further with a view to growing production capacity and using a wider range of sustainable waste feedstocks to supply our future flights. The aviation fuel is a major of our commitment to achieving net zero carbon

development of sustainable focus for us and forms part emissions by 2050 through a series of short-, mediumand long-term initiatives." The airline's parent company, International Airlines Group (IAG), is investing \$400 million over the next 20 years into the development of SAF and British Airways has existing partnerships with a number of technology and fuel companies to develop SAF plants and purchase the fuel. SAF can reduce lifecycle carbon emissions by over 80% compared to the traditional jet fuel it replaces. Humber Refinery General Manager Darren

the traditional jet fuel it replaces.
Humber Refinery General Manager Darren
Cunningham, the Lead
Executive for Phillips 66 in the UK, said the announcement reflects the importance the aviation

and energy industries are placing on sustainability and the continued development, adoption and scaling up of sustainable aviation fuel. "The Humber Refinery was the first in the UK to coprocess waste oils to produce renewable fuels and now we will be the first to produce SAF at scale, and we are delighted British Airways is our first UK customer, Cunningham said. "We're currently refining al most half a million litres of sustainable waste feedstocks a day, and this is just a start. Markets for lower-carbon products are growing, and this agreement demonstrates our ability to supply them.' Last year Phillips 66 Limited invested significantly to expand its production of fuels from waste feedstocks. The investment is part of a broader energy transition plan to reduce the carbon intensity of its refinery operations and products that support 1,000 Humber Refinery jobs. "This agreement with British Airways aligns with our strategy to create a refinery of the future, where we're producing fuels from waste, being a critical part of the electric vehicle supply chain, reducing the carbon intensity of our processes through carbon capture and using hydrogen to power the refinery," Cunningham said. "It secures long-term business in an everchanging world." Phillips 66 and British Airways support government plans for a future SAF mandate and a business model for investing in advanced waste to jet fuel projects through participation in the Department for Transport's Jet Zero Council Delivery Group, of which British Airways and Phillips 66 Limited are members.



operators, and investigative